

ITPC FY14 Annual Report

Information Technology Priorities Committee

7/1/2014

University of Illinois

ADMINISTRATIVE INFORMATION TECHNOLOGY SERVICES

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Introduction

The Information Technology Priorities Committee (ITPC) process provides a common approach to solicit, review, prioritize and execute administrative information technology projects involving University Administration (UA) information technology resources. This annual report takes a look at ITPC in FY 14 and looks ahead to FY 15.

Highlights

25 projects were completed during FY 14, including two Banner upgrades, Contractor's Annual Prequalification System improvements for Capital Programs, and a payroll interface for UIC Police. In addition, ITPC project staff completed a number of system upgrades to support our application infrastructure.

What's next? - Major initiatives for the coming year include a continuation of the implementation of an Identity and Access Management system, START myResearch systems for principal investigators and research administration, implementation of a significantly improved the Ad Astra class scheduling system, the online finance reports delivery system, an electronic course catalog, and extending vacation/sick leave reporting services to the enterprise.

Your feedback - This Annual Report is a means to transparently communicate ITPC operations with ITPC stakeholders. It highlights accomplishments, costs and plans. We hope this report will be useful to the University community as a window into the ITPC process. Your feedback is welcome and invited.

INFORMATION TECHNOLOGY PRIORITIES COMMITTEE

About ITPC

Scope

The ITPC process monitors administrative IT initiatives from project inception through the end of a project's life cycle. The process authorizes both labor and financial resources for selected projects. ITPC covers administrative technology projects that:

- involve resources from a University Administration unit
- involve campus based units that plan to offer an administrative system for the entire campus
- interface with an enterprise system or
- seek funding from the central pool of administrative information technology dollars allocated by the Academic Affairs Planning Council

Summary for FY14

- 25 projects completed
- 26 new projects approved
- 39 projects in progress at year end
- 1,579 hours in the average FY14 completed project
- 630 days average completion time for FY14 completed projects (submission to completion)
- ~ \$1.4 M in recurring funding
- \$1.63 M expended in FY 14
- \$719K approved for mandatory* projects
- \$287K approved for discretionary* projects
- 43 base FTE and 10 consultant/backfill FTE in AITS for ITPC projects (including separately funded FTE's for START myResearch and IAM)
- 83.4K UA IT hours expended

* Mandatory projects are those mandated by the Board of Trustees, regulatory bodies or systems projects that must be pursued to maintain the integrity of the application infrastructure (such as system upgrades).

Forecast for FY 15

- 57 projects in pipeline
- ~ \$1.4M recurring funds in FY 15, ~ \$1.4M recurring funds in FY 16
- \$.60 M approved for project work against FY 15
- 43 base FTE and 10 consultant/backfill FTE in AITS for ITPC projects (including separately funded FTE's for START myResearch and IAM)
- Projected efforts and % of AITS project staffing in FY 15
 - Existing project pipeline (exclusive of items below) – 21%
 - Identity and Access Management - 25%
 - START myResearch – 16%
 - Business Objects upgrades-8%
 - Banner Upgrades - 12%
 - HR Front End and PARIS maintenance & support – 8%
 - Finance reports --10%

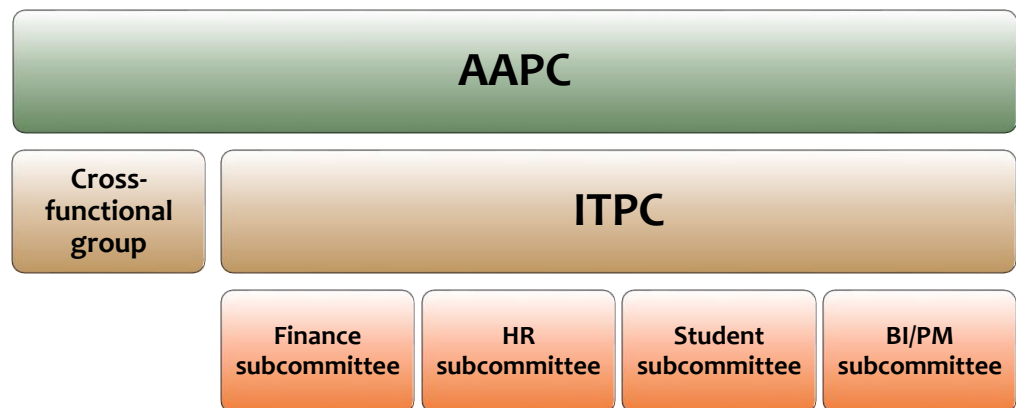
Structure

The ITPC evaluates administrative IT initiatives from project inception through the end of a project's life cycle.

The ITPC includes representatives from multiple subject areas, University Administration and the campuses.

The ITPC will forward recommendations for the largest initiatives to the Academic Affairs Planning Council (AAPC), which makes the final approval decision.

The ITPC has formed five functional subcommittees that make recommendations for projects that fall within their respective domains: Student | Finance | Human Resources | Business Intelligence/Performance Management (BI/PM) | Cross-functional



Process Overview

- The ITPC process solicits, reviews and provides oversight for administrative IT projects at the university.
- Any university staff member may submit a project proposal for evaluation.
- Project proposals are reviewed on a regularly scheduled basis.
- Approved projects are moved into a scheduling queue for execution.
- Projects are scheduled based on the prioritization of the ITPC and subcommittees and the resource availability of the executing units.
- Information regarding project overviews, schedules and status are available on the ITPC website.

Highlights from FY 14 Projects

In FY 14, 25 projects were completed with ITPC funding and oversight. This section highlights a few of those projects and other important releases and the value that they bring to faculty, staff and students.

Critical systems upgrades

ITPC-0456 and ITPC-0474: This upgrade project encompassed all Banner modules and required thorough analysis and testing. A second upgrade was performed in Spring 2014 to support new financial aid regulatory requirements.

ITPC-0457: This upgrade project included making changes to UIC systems and process for the document processing and the recruit management to accommodate the changes released in the newest version of the Common Application, CA4.

Business objects upgrade: A number of projects to support the new version of Business Objects and the end of life of the Desktop Intelligence reporting tool were in progress during FY14. This effort consists of evaluating and rewriting reports as well as helping clients migrate their custom reports to WEBI.

ITPC-0427: Travel and Expense Management System (TEM) upgrade. This project upgraded the TEM system to 8.2 and migrated receipt and document storage to the Infor-TEM provided document storage system.

myResearch Pilot Release

ITPC-0465: This multi-year project released its first pilot. This pilot is designed to:

- Enable Principal Investigators to view their proposals, negotiations and awards.
- Provide summary financial data using standard grant formats
- Provide access to Business Managers to see all grants associated with their department.

More information is available at

http://web.uillinois.edu/start_myresearch

Identity Access Management System

ITPC-0375: This multi-year project released a new enterprise authentication system called SiteMinder. This system provides another option for applications across the campuses to use for authentication as well as an alternative to EAS and Bluestem as those systems retire.

More information is available at <http://web.uillinois.edu/iam>.

**TEM and
HireTouch data
in the EDW**

ITPC-0411 and ITPC-0437: These projects implemented data from these systems in the EDW to allow users to track and report on hiring processes as well as streamline the reconciliation process for travel and expense line item details.

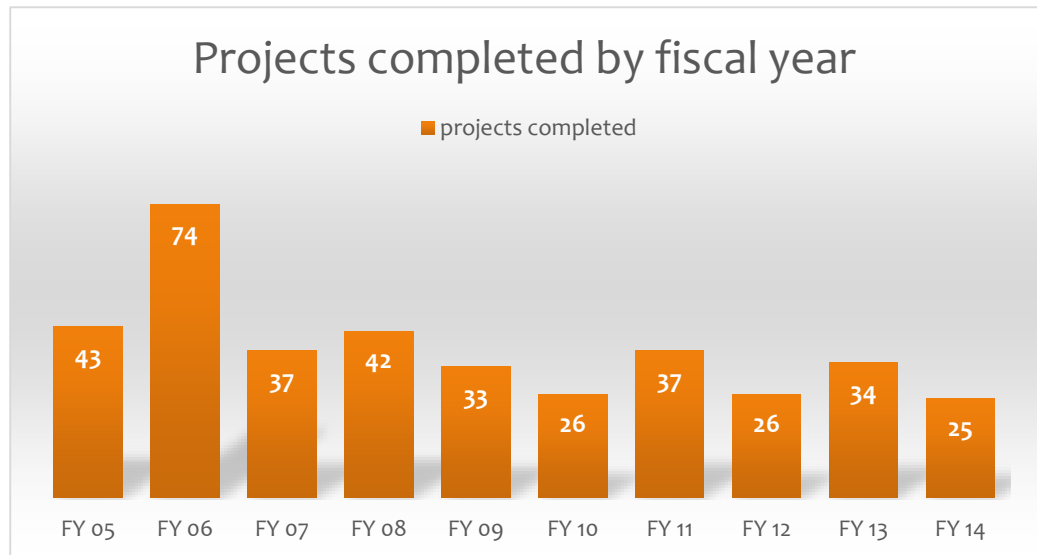
**Contractor’s
Annual
Prequalification**

ITPC-0206: This project created a web application designed to allow contractors to submit prequalification statements and allow UOFPP to properly secure and manage the prequalification process.

ITPC Projects FY 05 – FY 14

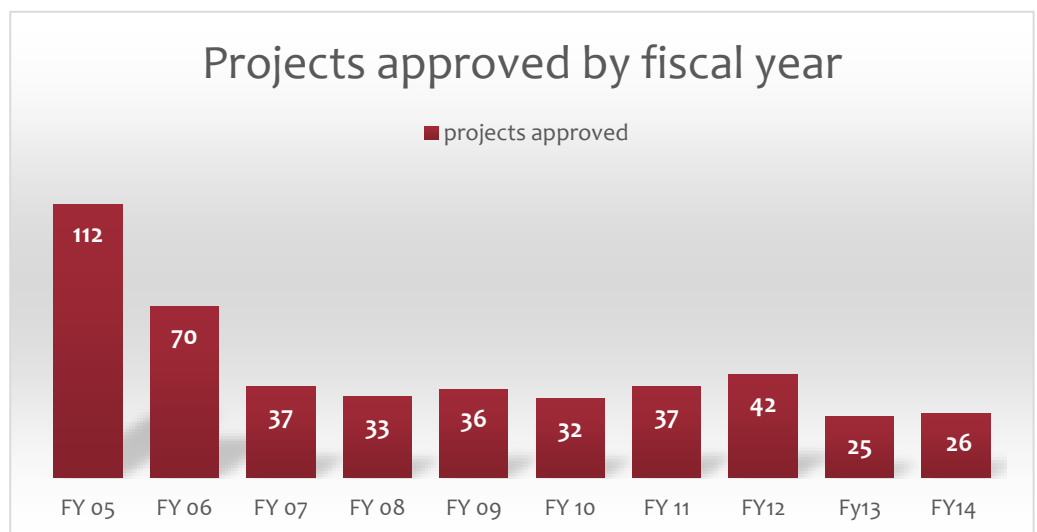
Projects Completed

Since FY 05, 377 projects have been completed via the ITPC process. In FY 14, 25 ITPC projects were completed. The number of projects completed per year is driven by resource capacity, project performance, and the size and nature of the projects being executed. The decrease in number of projects completed in FY14 is largely due to a large multi-year initiatives and two major Banner upgrades.



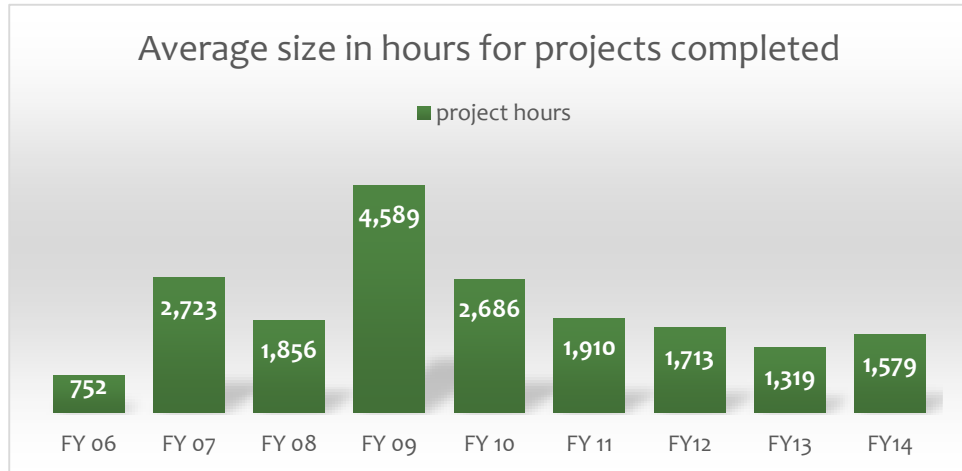
Projects Approved

The volume of project approvals remained approximately the same as the previous year.



Project Size

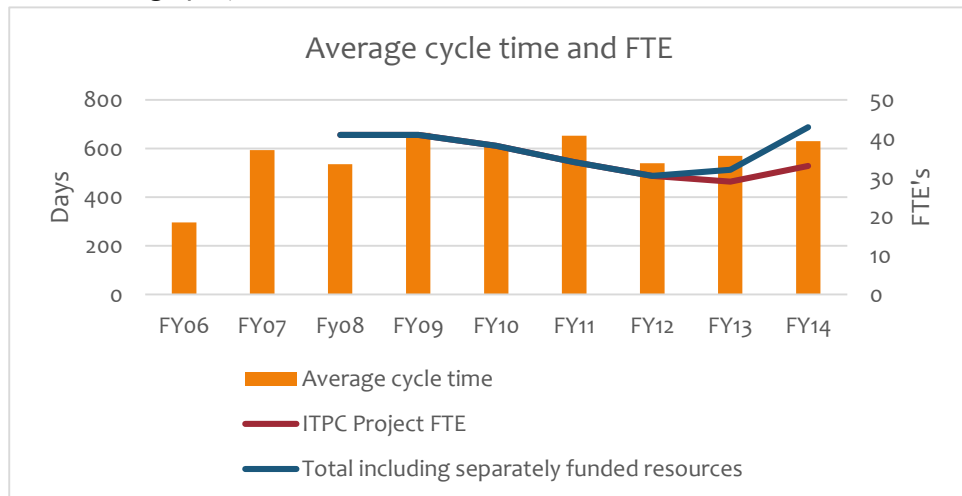
Project size averages in the 2,109 hours each historically. When there are very large initiatives in the queue, these will affect the resource capacity available for other projects resulting in less project volume throughput. The average project size for projects closed in FY 14 was 1,579 hours. The spike in FY 09 was attributable to the HR Front-end project being completed during that year.



Project Cycle Time

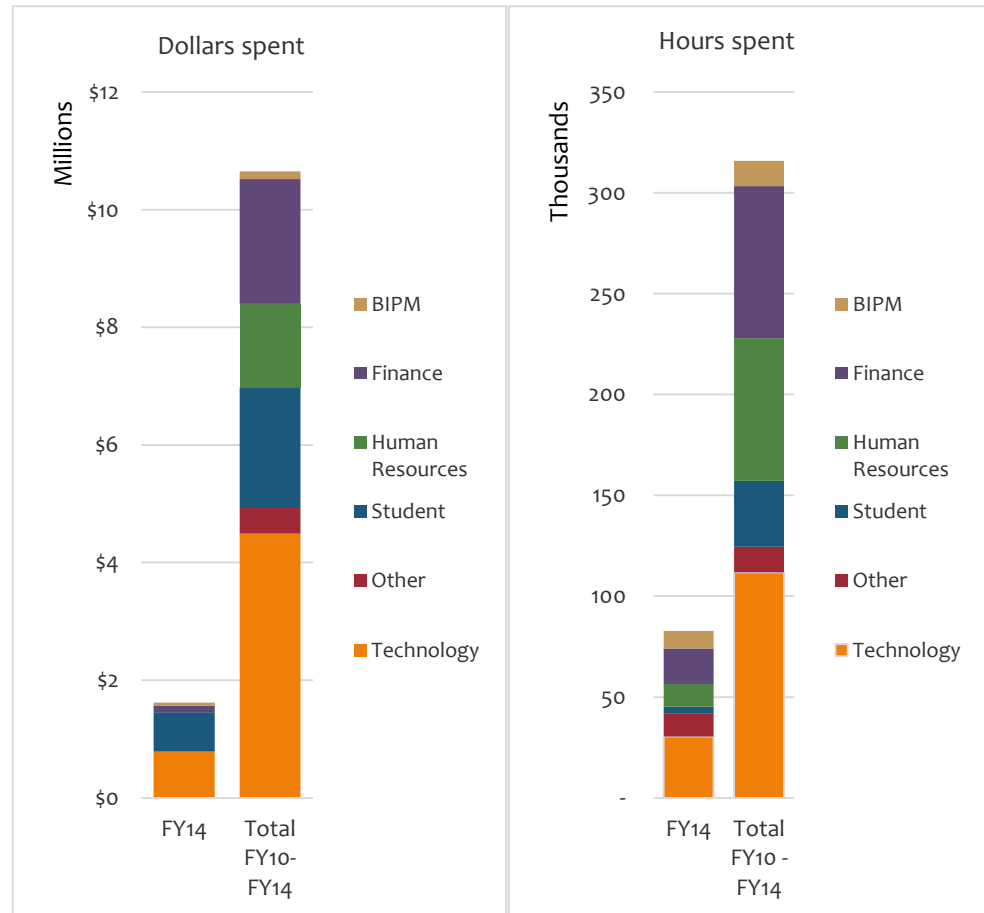
The ITPC project cycle time is affected by the amount of work in the queue, the resource capacity to work on projects, and the efficiency of the projects being executed. Project cycle time has increased over the past FY. It is expected with the large projects of START myResearch, the Finance reports distribution system, Identity and Access Management, and the significant mandatory Business Objects upgrade, that the cycle time will increase over the next couple years.

In addition, resources dedicated to ITPC projects have been on a slow decline up until FY14. FY14 saw an increase in hours due to greater staff involvement on some of these large projects.



Functional Area Distribution by Hours and Dollars

The ITPC process allocates resources (staffing and dollars) to projects in multiple functional (subject) areas. The distribution across functional areas depends on which projects are submitted and approved. The chart below shows the distribution of dollars spent and UA IT staff hours for each of the major functional areas of Student, Finance, Human Resources, Business Intelligence and Performance Management (BI PM) as well as Technology and Other.



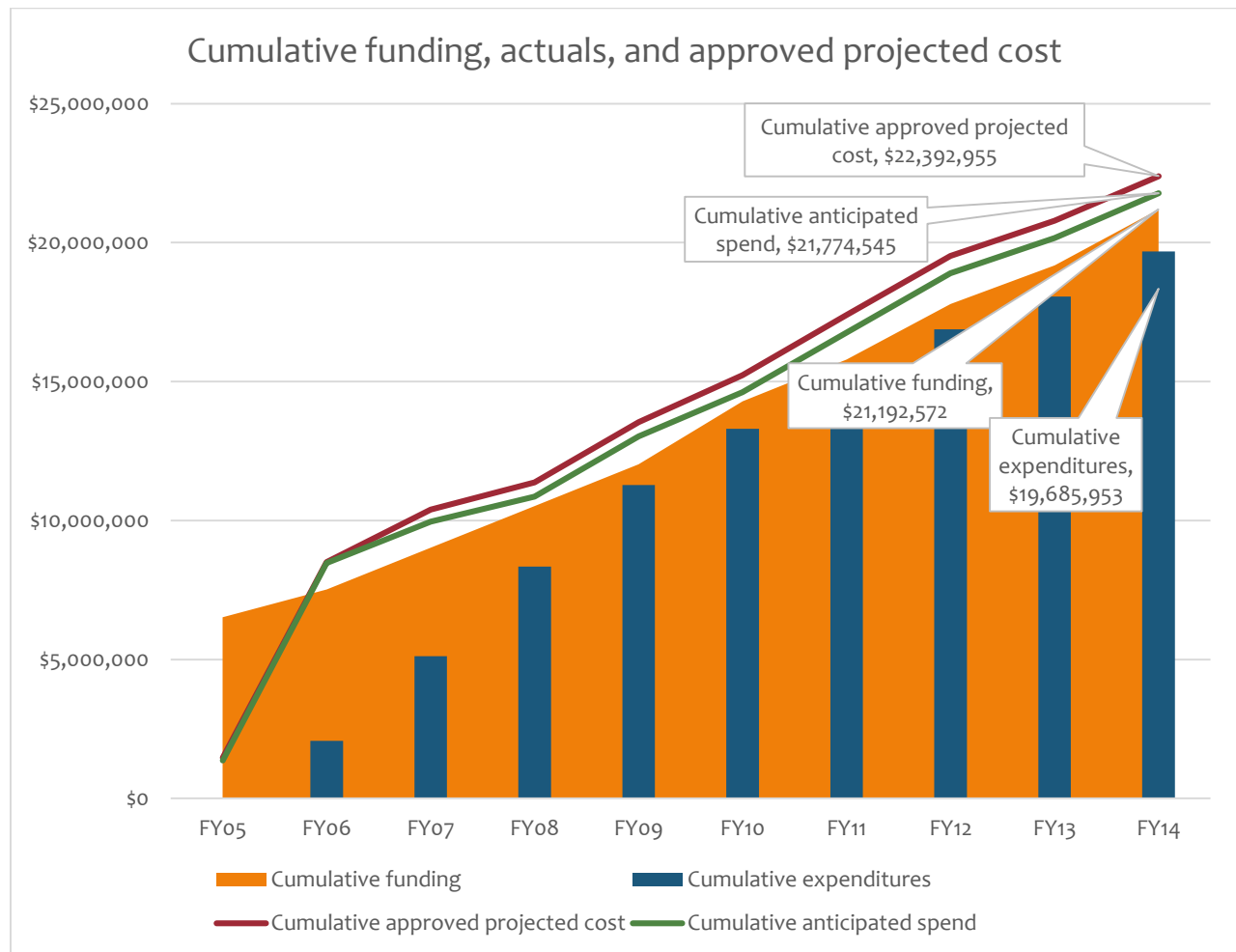
ITPC Financials

Current and Projected Financials

As of July 1, 2014, ITPC has approved a cumulative total of \$22,392,955 against ITPC projects. This is approximately \$1,200,383 over its cumulative funding of \$21,192,572.

For FY 15, AAPC committed \$1.41M in funding to ITPC. **Remaining available funding as of July 1, 2014 for FY 15 is \$602,821** after allowing for backfill.

Depending on the nature and funding requirements of projects submitted for review during FY 15, it may be necessary to commit FY 16 resources for these efforts.



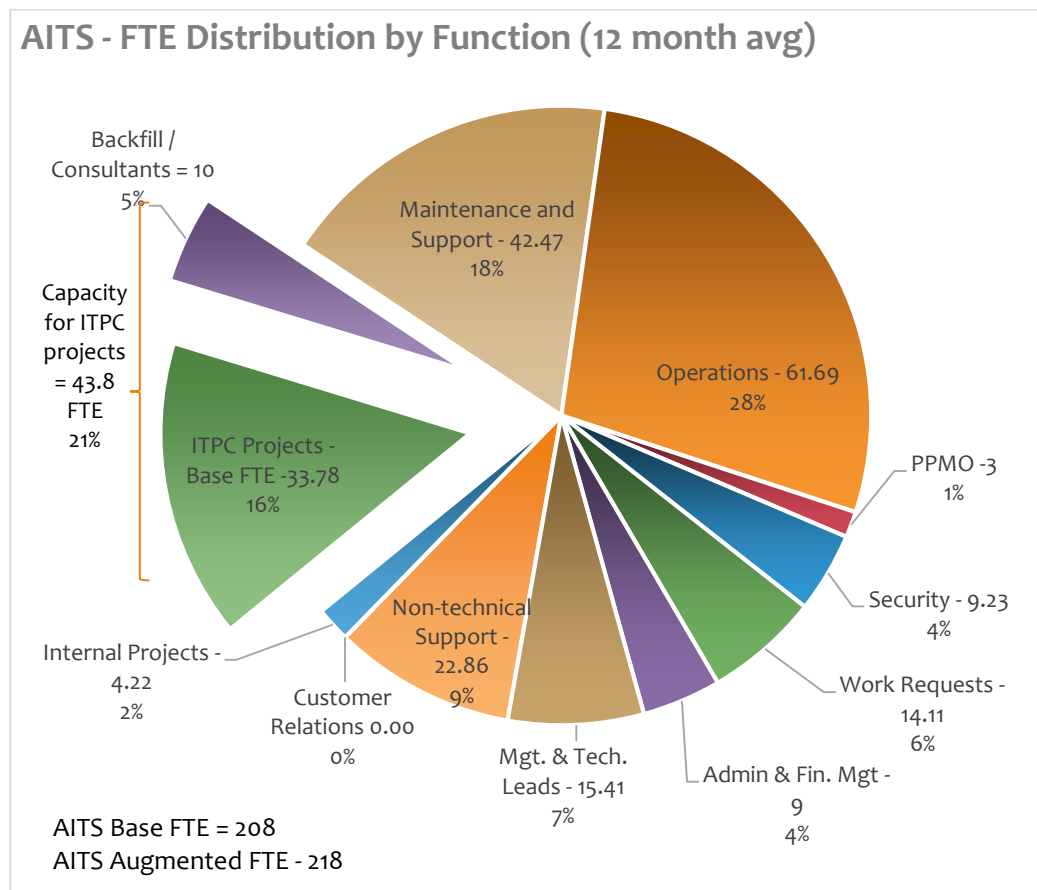
Staffing Resources for ITPC Projects

Perspective on Staffing of ITPC Projects

Completing ITPC projects requires both technical and functional (subject area) human resources. IT project staff are drawn primarily from UA IT units and functional offices such as Admissions and Records, Financial Aid, Human Resources and OBFS. Staffing for an ITPC project may come from the base FTE in units such as AITS, OBFS, Human Resources, OARs, etc., or may be hired with dollars provided by ITPC funding. It is tempting to focus on dollars available as the most visible resource constraint to completing project work. In fact, there is a significant challenge in aligning individual experts - both technical and functional - with project demand and timing. Those individuals are often the base FTE, rather than hired staff. As ITPC grapples with an extended queue and greater demand than is supported by available resources, the role of base FTE versus dollar resources is an important consideration.

The chart below shows AITS's capacity for ITPC projects.

AITS Staffing Available for ITPC Projects

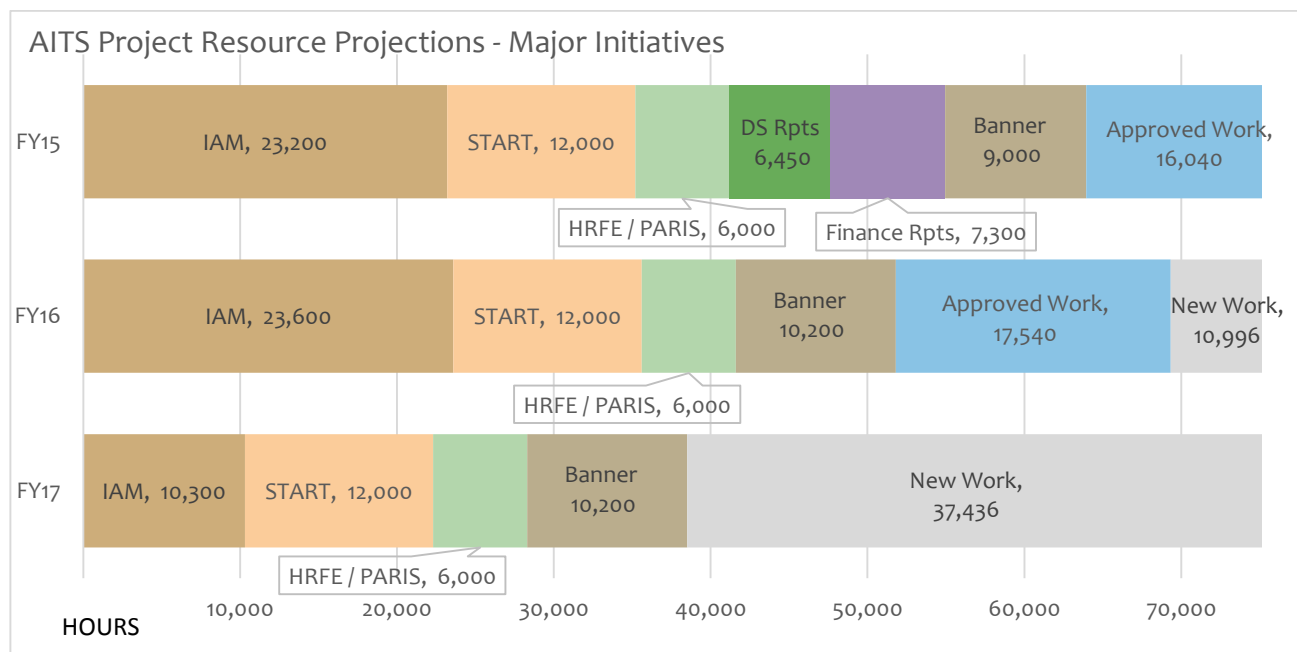


ITPC Project Queue for FY 15 – FY 17

The charts below demonstrate an approximation of what FY 15 – FY17 look like from an ITPC resource (hours) perspective for AITS.

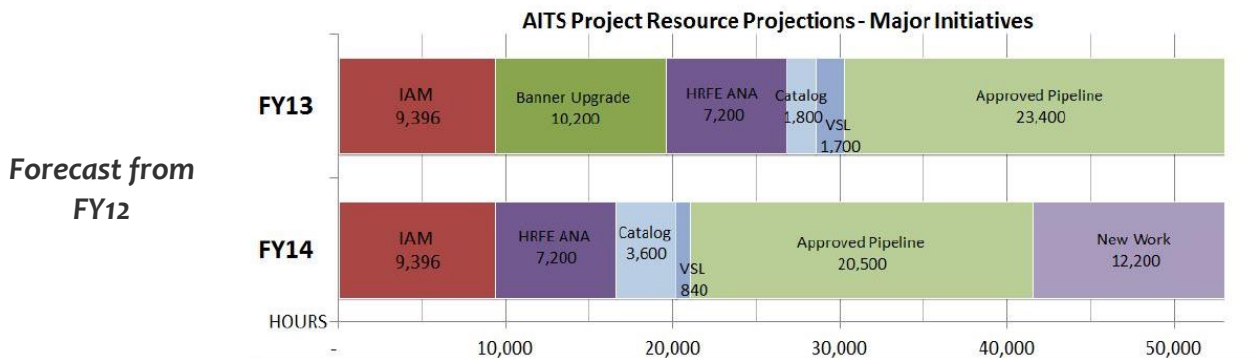
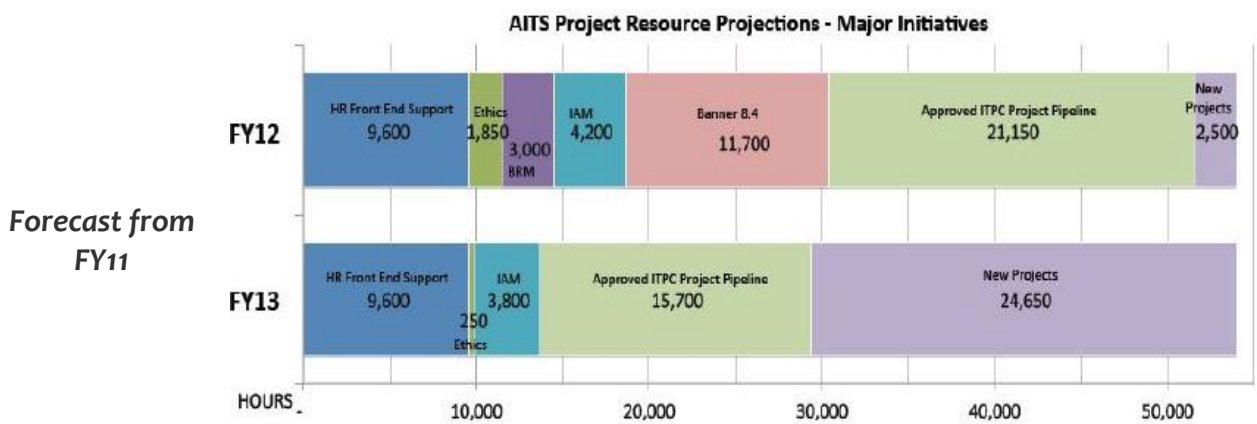
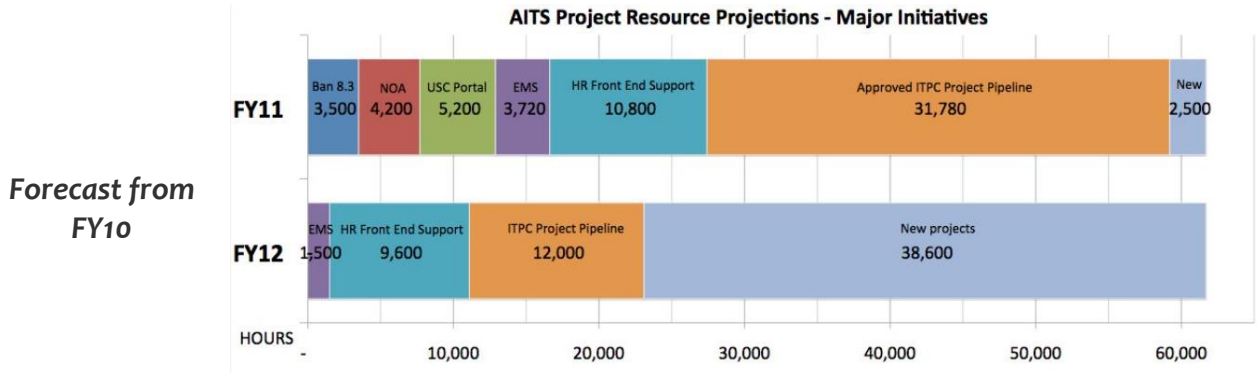
Some observations for FY 15 – FY 17:

- FY 15 and FY 16 resources are consumed by work in progress and in queue.
- Three large efforts account for about half of the resource usage for FY 15. These efforts are:
 - Banner Upgrades
 - Identity and Access Management
 - START myResearch

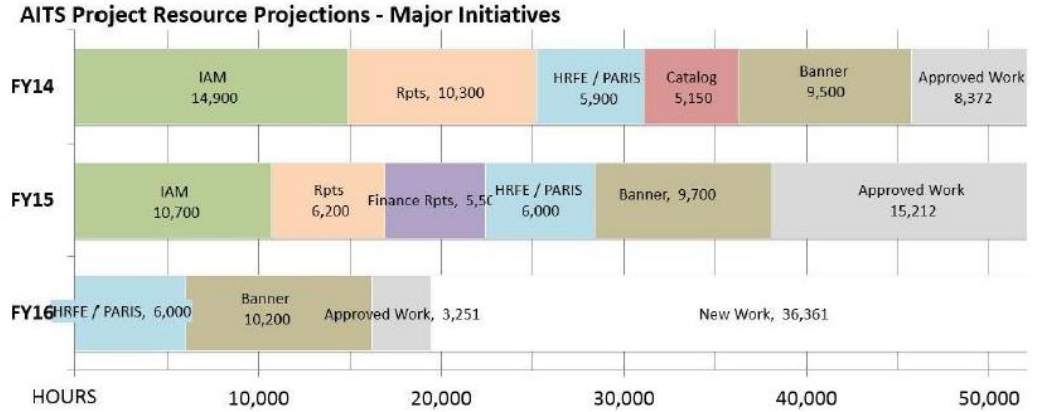


Historical forecasts

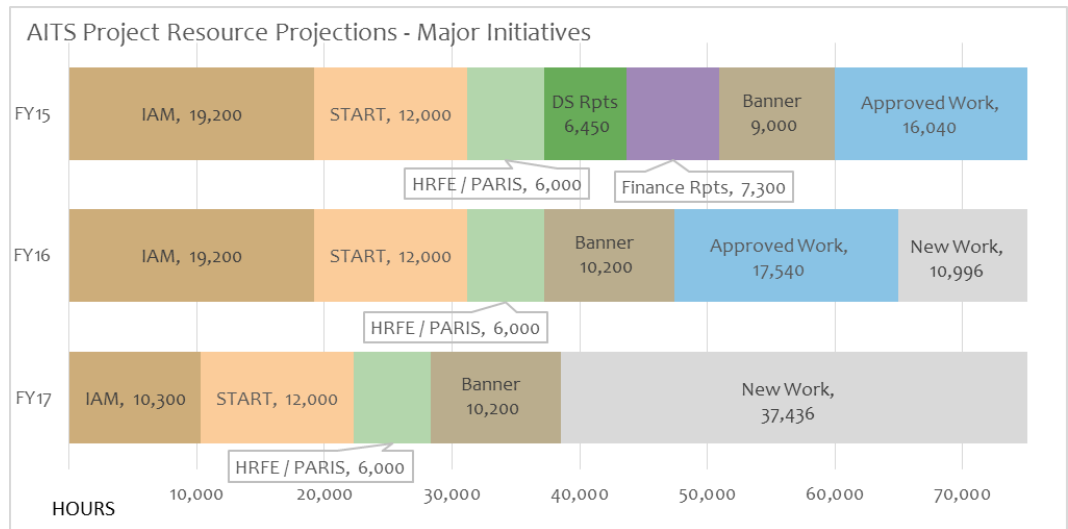
Each quarter, AITS forecasts resource demand for ITPC projects based on actuals spent and current estimated hours to complete. Forecasts from previous years are provided below to highlight the increase in the pipeline and the impact the several large projects such as IAM and START myResearch have had on the project queue.



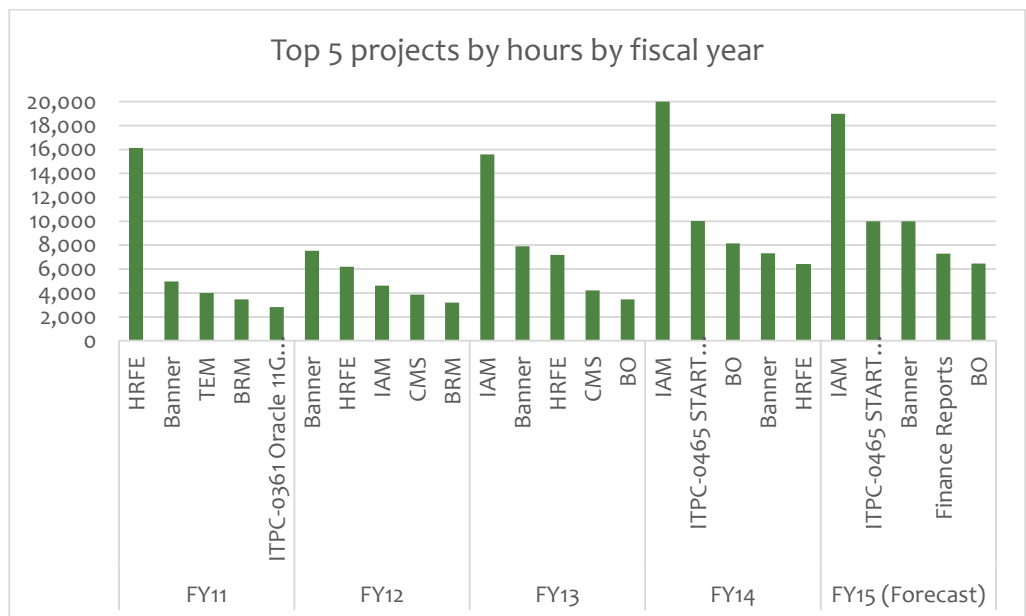
Forecast from FY13



Current forecast



Actuals for past 5 years



ITPC Projects Completed in FY 14

Project name	Description
ITPC-0206 Contractor's Annual Prequalification System (CAPS) (UI)	This project replaced the existing UOFPP form with a web application. This application allows contractors to submit prequalification statements while providing the features necessary for UOFPP to properly secure and manage the prequalification process. The primary beneficiaries of this work are contractors and the office of UOFPP.
ITPC-0347 Message Enable the Finance Accounts Payable Feeder Process (UI)	<p>The University environment currently contains several distributed sources of encumbrance information and payment information. As the University's ERP (Banner) is the official system of record, all of these distributed sources have the need to import their data into the ERP.</p> <p>This project developed a gateway to automatically populate the University's ERP system (Banner) using data from authorized distributed systems such as Capital Systems PRZM and FCPWeb or any other system currently using the Informatica process.</p>
ITPC-0373 New Hire Redesign Analysis (UI)	This project performed the analysis activities that will lead to a redesigned NESSIE New Hire self--service application and content. The analysis resulted in the requirements necessary to eliminate some of the bottlenecks and usability issues that currently exist. This analysis included a discussion regarding the benefits of building the application within the University or purchasing a vendor product. This would be the first major overhaul of NESSIE New Hire since the completion of the UI Integrate project in 2003. A redesign of this system will bring the New Hire application up to contemporary Web design, human factors and accessibility standards. The primary beneficiaries of this work are new faculty and staff.
ITPC-0386 Payroll Interface Clockwork to Banner for UIC Police (UIC)	This project integrated the UIC Police timekeeping Clockwork system with the Banner payroll system. Benefits included the reduction of duplicate data entry and a streamlined process.

Project name	Description
ITPC-0399 UI electronic Research Administration Request for Proposals (UI)	This project performed the necessary activities necessary to complete identification, prioritization, and evaluation of requirements for Research Administration system components. An RFP was prepared and posted and vendor responses were evaluated for use at the U of I. The team made a recommendation of proposed solutions identifying costs, vendors, and integrations necessary. The final solution chosen was Kualo Coeus. A daughter implementation project called START myResearch is in progress.
ITPC-0401 Analysis to Extract and Load iCS data into EDW (UI)	This project completed the analysis and implementation project proposal for loading iCS data into the EDW. The implementation of this data will allow clients to perform ad hoc reporting within the EDW and will provide a link between spend analysis Banner data to contract data in the iCS.
ITPC-0407 UPAY: T-Card Request Form (UI)	This project provided to the Corporate Card Office (CCO) an automated method for users to request and modify travel cards (T-Cards). This process mirrored the current process for P-Cards where the Department Card Managers (DCM) request and view the cards in their departments. The application also handles the creation of the request to JP Morgan to issue the card and provides the Authorization/Agreement and Application forms that must be maintained per the FY10 external audit. The primary beneficiaries of this project are all faculty and staff that travel and use T-Cards.
ITPC-0411 Acquisition of HireTouch Cycle-Time Data in the EDW (UI)	The HireTouch system has limited reporting capabilities and users have a need to create ad hoc reports. This EDW solution allows users to track how long the hiring process takes, where the bottle necks are, and identify how long the different parts of the hiring process takes. This reporting solution includes new EDW data structures as well as a business intelligence product integrated, such as a Business Objects Universe, with other EDW data. The primary beneficiaries of this project are staff that manage a hiring process and human resources departments.
ITPC-0424 Evisions Upgrade (UI)	This project upgraded the dated 1.6 version of Evisions Formfusion software to version 3.

Project name	Description
ITPC-0427 Infor TEM upgrade (UI)	<p>This project upgraded the Infor TEM system to the 8.2 version and migrated receipt and document storage from the KwikTag server to the Internal Infor document storage system.</p> <p>Migrating off KwikTag servers and using Infor internal storage allows users to access receipts outside of the University network. In addition, this migration freed up those servers for other purposes.</p>
ITPC-0431 Analysis for Response to HB 4996 (UI)	<p>This project performed an impact analysis of House Bill 4996 and developed a plan to allow the University to meet the provisions included within the bill. Failure to meet the provisions of the bill could result in severe penalties from the state.</p>
ITPC-0437 DS: Implement TEM into EDW (UI)	<p>This project made TEM details available in the data warehouse with a related Business Objects universe. This will allow colleges and departments a better way to review workflow data and make it easier to reconcile line item details. The primary beneficiaries of this project are staff that are responsible for managing travel for their department.</p>
ITPC-0440 UIUC Home Grown Admissions Application (UIUC)	<p>After considering several online application options, the Provost, with agreement from the Undergraduate Deans, charged the OUA to implement a new Homegrown Application (HG) to replace the current Banner web application. This project implemented a new HG Application that was modeled after our existing home grown system - eAdmit, OUA's internal online admission system, and the Self-Reported Academic Record (SRAR). The HG Application was built on the same platform and by the same technical and functional staff from OUA and the Office of Communications for Enrollment Management as eAdmit. The primary beneficiaries of this project are the Urbana campus and potential students.</p>
ITPC-0443 Finance Reports Review (UI)	<p>Despite the efforts over the past few years on reporting, we still frequently hear that units do not have the Finance reports they need. There are many different Standard Reports available, but often they aren't being used. Some of this is due to lack of awareness, but it is also likely that some of the existing reports are no longer useful or relevant and should be updated or retired. This project completed the first step in addressing this issue by reviewing and making recommendations for improving the current distribution and generation of Finance reports. The primary beneficiaries of the implementation project that was spawn from this analysis project will be all faculty and staff that are responsible for financial reporting and managing budgets.</p>

Project name	Description
ITPC-0448 SciQuest Maintenance (UI)	This project was for testing FY14 releases of SciQuest as they were available. The test window allowed by SciQuest is the three-four weeks prior to each release.
ITPC-0450 Nelnet Business Solutions Maintenance (UI)	This project covered upgrade releases for academic year 2013/2014 (FY14). The University of Illinois uses Nelnet Business Solutions' (NBS) QuikPay product to display e-bills for students.
ITPC-0451 Phase 1 Implementation of System Support for Public Act 97- 0968-SURS (UI)	This project implemented the initial processes and systems to assist the University in meeting the provisions included within Public Act 97-0968-SURS. The process and systems met the minimum needs of the University for tracking SURS annuitants who are employed by the University and monitoring an annuitant's progress towards become an "affected" annuitant. It is anticipated that additional functionality and system support will be added through other ITPC project proposals.
ITPC-0452 BDMS and Xtender (UI)	This project upgraded ApplicationXtender to 6.5 SP2 (6.52.045) and ELLUCIAN BDM to 8.5. It was necessary to ensure future vendor support and to resolve technical and functional defects. These two upgrades are dependent on one another and are required to upgrade to Banner General 8.6. This upgrade enhanced the Multi-Entity Processing (MEP) security capabilities of BDM-Xtender to better align with Banner Security.
ITPC-0454 InfoEd Application Upgrade (UI)	The University of Illinois purchased and uses InfoEd Proposal Tracking software for Research Administration processing. InfoEd Global has announced de-support for the current production version used by the University (12.801.06). This project brought the application into a compliant environment for vendor administration and continued support while the product is in use across the campuses. The primary beneficiaries of this project are users of InfoEd at all three campuses.
ITPC-0455 HRFE and PARIS Maintenance (UI)	This project provided application maintenance and service desk support for the HR Front End and PARIS applications.

Project name	Description
ITPC-0456 Banner 8.6 (UI)	This project encompassed upgrading all Banner modules, including Banner AR, Finance, Finance Self-Service, Integration for eProcurement, General, Web General, Web Tailor, Human Resources, Employee Self-Service, Position Control, Student, Faculty Self-Service, Student Self-Service, BRM & Catalog Schedule XE.
ITPC-0457 Common Application Upgrade (UIC)	The Common Application is used by the University of Illinois at Chicago. The Common Application vendor upgraded their software to CA4, requiring us to make changes to support this upgrade. Required changes included import and document processing and the recruit contacting process and recruit loader. These changes had to be made in order for UIC to continue using the Common Application. The primary beneficiaries of continued use of the Common Application are prospective students and UIC.
ITPC-0459 Financial Aid Regulatory Changes for FY14 (UI)	This project enabled AITS and the campus Financial Aid offices to complete update work required for the University of Illinois to remain in compliance with federal and state regulations and reporting requirements
ITPC-0460 Business Objects XI Release 4 Upgrade Analysis (UI)	Business Objects/EDDIE is the enterprise report development and distribution environment, serving about 4,950 users across all campuses and UA. The University is currently on the 3.1 version of the SAP Business Objects Enterprise software. The software vendor, SAP, has announced that 3.1 will no longer be supported after December 31, 2015. Since Business Objects is the core reporting software for the University's most critical business processes, it is important to keep current and supported. Therefore, Business Objects XI will need upgrade to 4.1 in late 2014 or early 2015. This project completed the analysis required for this mandatory upgrade.
ITPC-0474 Mandatory Banner Student 8.6 Upgrade (UI)	As a result of the Federal Government's 150 percent Direct Subsidized Loan Limit provision; under the Moving Ahead for Progress in the 21st Century Act (MAP-21) (Public Law 112-141); Ellucian was required to change current Banner Financial Aid functionality to meet the regulatory requirements. This project upgraded the Financial Aid solution and the related modules of Banner General 8.6, Banner Accounts Receivable 8.4.5 and Banner Student 8.6.3 in order to comply with this provision.

In progress projects as of July 1, 2014

Functional Area	Name	Est. Finish Date
BI PM	ITPC-0446 BO Desktop Intelligence Standard Report Conversion	9/30/2014
BI PM	ITPC-0458 Desktop Intelligence Ad Hoc Report Conversion	4/30/2015
BI PM	ITPC-0473 BOXI Upgrade Implementation	10/31/2014
BI PM	ITPC-0485 Program Review Dashboard	2/28/2015
Finance	ITPC-0328 Contract Management System	9/21/2015
Finance	ITPC-0398 UAFR: Surplus Warehouse Inventory System	1/31/2015
Finance	ITPC-0408 GCO: Sponsor Remittances	3/31/2015
Finance	ITPC-0428 PARIS Prior pay adjustments	6/26/2015
Finance	ITPC-0430 State Clearing Application Rewrite	3/17/2015
Finance	ITPC-0435 UPB: Database Analysis	5/29/2015
Finance	ITPC-0439 UPB: Direct Pay Application Rewrite	1/13/2015
Finance	ITPC-0444: Finance Reports Distribution	5/15/2015
Finance	ITPC-0469 Finance Reports Distribution Role Application	5/15/2015
Finance	ITPC-0476 Nelnet Business Solutions FY15 Maintenance	6/30/2015
Finance	ITPC-0477 SciQuest Maintenance for FY15	6/30/2015
Finance	ITPC-0478 Prodigio (iCS) Upgrades for FY15	6/30/2015
Human Resources	ITPC-0461 New Hire Redesign Implementation	4/14/2015
Human Resources	ITPC-0463 Analysis for PPACA Monitoring, Controlling, and Reporting	9/1/2015
Human Resources	ITPC-0475 Pension Reform	8/14/2014
Human Resources	ITPC-0479 HRFE and PARIS Maintenance for FY15	6/30/2015

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Functional Area	Name	Est. Finish Date
Human Resources	ITPC-0481 Retiree Rehire Data into EDW	3/31/2015
Other	ITPC-0465 START myResearch	7/6/2018
Student	ITPC-0305 Upgrade to Astra Schedule Software to Version 7 REVISED	3/31/2015
Student	ITPC-0359 DARwin Upgrade to u.achieve	2/27/2015
Student	ITPC-0368 Athletics NCAA CAI	8/1/2014
Student	ITPC-0412 Online Course Catalog	6/30/2015
Student	ITPC-0438 DRES Integrated IT Solution Analysis	4/22/2015
Student	ITPC-0441 Implement Banner 9 (Banner XE) Events Management	7/15/2015
Student	ITPC-0467 Automated Grade Change Process	9/1/2015
Student	ITPC-04XX Financial Aid Regulatory Changes for FY15	6/1/2016
Technology	ITPC-0367 Service Desk Management Front-end	3/18/2015
Technology	ITPC-0375 - IAM Phase 1: Access Assurance	5/29/2015
Technology	ITPC-0375 - IAM Phase 2: Siteminder and Federation	12/19/2014
Technology	ITPC-0375 IAM Program Activities, Project Management, and Communication	12/31/2014
Technology	ITPC-0421 Employee Training Infrastructure Analysis	8/29/2014
Technology	ITPC-0482 Clarity 13.3 Upgrade	2/27/2015
Technology	ITPC-0484 Banner 8.6.x and Oracle upgrade	12/7/2014

Projects in queue as of July 1, 2014

Functional Area	Name	Cross-functional Priority
Human Resources	ITPC-0462 HR and Payroll Legacy Databases - Equivalent Access Analysis	1
Finance	ITPC-0442 GCO: Federal Financial Report Modification	2
Human Resources	ITPC-0466 HireTouch Data Acquisition Phase 2 – Custom Forms Data	3
Student	ITPC-0353 Learning Management Systems (LMS) Banner Integration	4
Student	ITPC-0480 Preferred Name Analysis	5
Student	ITPC-0468 Ad Astra UIC Unit Pilot (Implementation Phase 2)	6
BI PM	ITPC-0369 Course Trend and Grade Distribution Analysis	7
BI PM	ITPC-0483 Tableau License Expansion	8
Finance	ITPC-0449 UAFR: Banner Feeder Application	9
Student	ITPC-0306 Banner Relationship Management (BRM) Implementation	10
Human Resources	ITPC-0464 Position Tracking System for Civil Service Employees	11
Finance	ITPC-0453 Analysis and Implementation of iBuy data into the EDW	12
Finance	ITPC-0363 UAFR: FOAPAL Maintenance Web Application	13
Finance	ITPC-0447 CCFD System Enhancements	14
Finance	ITPC-0471 Implement ICS Data into the EDW	15
Human Resources	ITPC-0370 Costing Application Analysis	16
Human Resources	ITPC-0374 Enterprise Academic Leave Tracking and Reporting	On Hold

ITPC Membership – July 1, 2014

Six committees were formed within the ITPC process to review, approve and prioritize projects. Those bodies are the ITPC (central committee), cross-functional group and four functional subcommittees: Finance, Human Resources, Student, and BI/PM which feed project proposals and prioritization information to the central committee.

ITPC (central committee)

- *Chair: **Michael Hites**, Senior Associate Vice President for AITS and CIO
- **Dimuthu Tilakaratne**, Assistant Vice President of Decision Support, AITS
- **Dedra (Dee Dee) M. Williams**, Assistant Vice President, Academic Affairs
- **Dibyen Majumdar**, Senior Associate Dean, LAS
- **Laurel Newman**, Chair – Department of Management; Director, Online Programs, UIS
- **Nancy O'Brien**, Professor, Social Sciences, Health, and Education Library
- **Jan Novakofski**, Associate Vice Chancellor for Research for Compliance & Professor, Animal Sciences
- **Maureen Parks**, Executive Director and Associate Vice President for Human Resources
- **Michael Bass**, Senior Associate Vice President, Office of Business and Financial Services
- **Kevin Browne**, Vice Provost for Academic and Enrollment Services, UIC
- **Tim Barnett**, Vice Chancellor of Student Affairs
- **Kristi Kuntz**, Assistant Provost for Undergraduate Academic Affairs
- **Kristy Kuzmuk**, Director of Research Operations

ITPC Cross-functional Group

Note: The membership of the cross-functional group must contain 50% campus representatives and also have representation from each campus. The current voting membership breakdown is 6 campus representatives and 6 UA representatives.

- *Chair: **Michael Hites**, Senior Associate Vice President for AITS and CIO
- **Kelly Block**, Assistant Vice President for Portfolio and Process Management, AITS (non-voting)
- **Richard Harris**, Assistant Vice President, Application Development, Support, and Data, AITS
- **Stephanie Dable**, Director of Technical Application Management, AITS (non-voting)
- **Rick Getty**, Interim Assistant Director Information Solutions, AITS
- **Gloria Keeley**, Assistant Vice President Admin Services, OBFS
- **Pat Patterson**, Controller and Senior Assistant Vice President, OBFS
- **Ed Valentine**, Business Systems Coordinator, UIC
- **Tony Kerber**, Senior Director of Human Resources Information Systems Strategy, UHR
- **Cindy DeBrock**, Associate Director, Academic Human Resources, UIUC
- **Ken Scott**, Manager HRIS, UHR
- **Mike Kamowski**, Director Office of Student Systems Services, UIC
- **Rod Hoewing**, Interim Registrar, UIUC
- **Brian Catherwood**, Technical Analyst, Office of Records and Registration, UIS

Finance ITPC Subcommittee

- *Chair: **Gloria Keeley**, Assistant Vice President Admin Services, OBFS
- **Jocelyn Pamintuan**, Assistant Dean for Admin, Great Cities Institute, College of Urban Planning and Public Affairs, UIC

- **Deb Huisinga**, Assistant Dean, School of Social Work, UIUC
- **Joe Vitosky**, Assistant Vice President, Capital Programs
- **Patrick Patterson**, Controller and Senior Assistant Vice President, OBFS
- **Courtney Parzych Stephan**, Assistant Director Business and Finance, OBFS
- **Michael Bloechle**, Director Business Services, OBFS
- **Sara Williamson**, Assistant Director Business & Finance, OBFS
- **Dale Rush**, Acting Assistant Director for Budgeting and Program Analysis, UIC
- **Aaron Shures**, Associate Provost, UIS
- **Patrick Hoey**, Director of Budget and Resource Planning, LAS Administration, UIUC
- **Michelle Rome**, Manager of App Dev & Reporting, LAS Administration, UIUC

Human Resources ITPC Subcommittee

- *Chair: **Tony Kerber**, Senior Director of Human Resources Information Systems Strategy, UHR
- **Elyne Cole**, Associate Provost for Human Resources, UIUC
- **Cindy DeBrock**, Associate Director, Academic Human Resources, UIUC
- **Robert Crouch**, Asst. VP for Human Resources, UIC
- **Jack McEnery**, Director of HR Shared Services, UIC
- **Jami Painter**, Asst. VP for Human Resources, UHR
- **Maureen Parks**, Associate Vice President for Human Resources, UHR
- **Patricia Sims**, Assistant Provost, UIS
- **Deb Stone**, Director of Academic Human Resources, UIUC
- **Laura Alexander**, Sr. Director of Human Resources, UIS
- **Angela Yudt**, Director, Faculty Affairs HR, UIC


Student ITPC Subcommittee

- *Chair: **Rod Hoewing**, Interim Registrar, UIUC
- **Malinda Lorkovich**, Managing Director of Admissions, UIC
- **Fernando Planas**, Director of Admissions, UIS
- **Phillip Geil**, Professor, Materials Science and Engineering, UIUC
- **Kathy Martensen**, Assistant and Associate Dean's Office, UIUC
- **Daniel Mann**, Director of Financial Aid, UIUC
- **Timothy Opgenorth**, Director of Financial Aid, UIC
- **Carolyn Schloemann**, Director, Financial Assistance, UIS
- **Brian Roessler**, Assistant Dean Student Affairs College of Liberal Arts and Sciences, UIC
- **Keith Marshall**, Executive Director for the Campus Center for Advising and Academic Services and Associate Provost, UIUC
- **Rob Dixon**, Registrar, UIC
- **Brian Clevenger**, Director of Records and Registration/Registrar, UIS
- **Mike Kamowski**, Director Office of Student Systems Services, UIC
- **Brian Catherwood**, Technical Analyst, Office of Records and Registration, UIS

Business Intelligence/Performance Management ITPC Subcommittee

- *Chair : **Dimuthu Tilakaratne**, Assistant Vice President of Decision Support, AITS
- **Laura Dorman**, Director, UIS Office of Institutional Research
- **Amy Edwards**, Assistant Provost and Director, Management Information, UIUC

- **John Evans**, Assistant Vice President, Planning and Budgeting
- **Gloria Keeley**, Assistant Vice President Admin Services, OBFS
- **Tony Kerber**, Senior Director of Human Resources Information Systems Strategy, UHR
- **Mandy Bodine**, Assistant Director of Business Information, AITS
- **Lance Kennedy-Phillips**, Associate Vice Provost and Director, VP Budget and Resource Planning
- **Tyler Fitch**, U of I Foundation Administrator
- **John Rossi**, Executive Assistant Dean, UIUC College of Law
- **Kevin Shalla**, IT Manager, Admin Coordinator, Vice Provost Academic and Enrollment Services Administration, UIC
- **Gerard Joseph**, Associate Provost Budgeting and Admin Planning, VC Academic Affairs, UIS
- **Bruce Vojak**, Associate Dean for Administration, UIUC College of Engineering
- **Michelle Rome**, Manager of App Dev & Reporting , LAS Administration, UIUC
- **Andrea Ballinger**, CIO, U of I Alumni Association
- **Ikir Zenku**, Assistant Vice President for Health Information Systems, VP of Health Affairs
- **Susan Gerini**, Associate Director Information Management, UHR
- **Mike Wonderlich**, Associate Director BIA, AITS



For more information, including project status reports, project proposals, upcoming meetings, and previous annual reports, please visit www.ITPC.uillinois.edu